

# Carbon policy

*This statement sets out Carillion's strategic commitment to enabling low-carbon communities.*

*"Our services will help Carillion's customers work towards carbon neutrality, so that together we become the lowest carbon producers in our respective sectors."*

Carillion is a leading support services company with a substantial portfolio of Public Private Partnership projects and extensive construction capabilities. The Group operates across the UK, Canada and the Middle East. We are involved in every stage of the development of the built environment and sustainability is a key priority for our business.

Climate change is recognised as a long-term threat to human prosperity and our way of life. Science has demonstrated the importance of taking action now. In Carillion we realise the way in which we operate within our market sectors requires significant change in order to enable us to respond to this worldwide challenge. As such, effective management and reduction of greenhouse gas emissions have become a cornerstone of our Group sustainability strategy.

This policy supports Carillion's Sustainability Policy and describes our commitment to reducing our carbon footprint and working with our customers and suppliers to reduce the impact of our activities on the wider environment.

We will actively reduce our use of energy and emissions arising from our operations including facilities, transport, design, construction and maintenance of our clients' operations. We will offset our remaining operational emissions.

To achieve our policy we will focus our efforts on five key elements:

1. carbon emissions resulting from employee business travel;
2. carbon emissions resulting from commercial vehicles;
3. carbon emissions resulting from plant fuel;
4. carbon emissions resulting from our offices; and
5. working with our clients and supply chain on reducing their energy use and emissions.

## Our policy will be delivered by:

- accurately measuring and reporting our carbon footprint and remaining committed to broadening the scope of measurement through continuous improvement – we will regularly update our website with progress against targets;
- generating a culture that places low-carbon working practices at the heart of our business process through the provision of robust data and informed decision-making tools; and
- enabling and actively encouraging our people, our supply chain and our stakeholders to engage in activities focused on the reduction of our carbon footprint.

Business units will implement plans to ensure this policy is delivered. These plans will be supported by our carbon reduction plan and our wider sustainability targets.

## Policy review:

This policy has immediate effect and replaces all previous versions. This policy will be reviewed and amended as necessary.



**Richard Howson**  
Chief Executive



**Zafar Khan**  
Group Finance Director



**David Picton**  
Chief Sustainability Officer